



HBP

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OPERATIONS REPORT · JULY

Pathology Group, PC

HBP Operations Report

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Operations Overview Comparison of Accessions

	January	February	March	April	May	June	July	YTD Total
<u>Hospital Inpatient</u>								
Current	142	115	151	132	130	123	146	939
Prior	133	116	142	147	138	129	151	956
Variance	9	(1)	9	(15)	(8)	(6)	(5)	(17)
Variance %	7%	-1%	6%	-10%	-6%	-5%	-3%	-2%
<u>Hospital Outpatient</u>								
Current	797	782	863	783	846	916	697	5,684
Prior	692	663	780	767	787	887	699	5,275
Variance	105	119	83	16	59	29	(2)	409
Variance %	15%	18%	11%	2%	7%	3%	0%	8%
<u>Total Hospital</u>								
Current	939	897	1,014	915	976	1,039	843	6,623
Prior	825	779	922	914	925	1,016	850	6,231
Variance	114	118	92	1	51	23	(7)	392
Variance %	14%	15%	10%	0%	6%	2%	-1%	6%
<u>Referred</u>								
Current	121	130	150	124	169	143	132	969
Prior	136	121	169	133	131	150	148	988
Variance	(15)	9	(19)	(9)	38	(7)	(16)	(19)
Variance %	-11%	7%	-11%	-7%	29%	-5%	-11%	-2%
<u>Grand Total</u>								
Current	1,060	1,027	1,164	1,039	1,145	1,182	975	7,592
Prior	961	900	1,091	1,047	1,056	1,166	998	7,219
Variance	99	127	73	(8)	89	16	(23)	373
Variance %	10%	14%	7%	-1%	8%	1%	-2%	5%



Operations Overview Comparison of Charges/Receipts

Increase in charges related to new cost

	January	February	March	April	May	June	July (Interim)	Total (Through June)
Charges Month of Service <i>Per Billing Company</i>								
Current Year	\$483,225	\$474,426	\$488,551	\$478,614	\$622,352	\$577,262	\$314,332	\$3,124,430
Prior Year	\$448,038	\$369,464	\$430,491	\$443,450	\$483,604	\$463,563	\$427,904	\$2,638,610
Variance	\$35,187	\$104,962	\$58,060	\$35,164	\$138,748	\$113,699	(\$86,428)	\$485,820
Variance %	8%	28%	13%	8%	29%	25%	-20%	18%
Charges Processed <i>Per Billing Company</i>								
Current	\$475,325	\$471,021	\$472,665	\$478,155	\$527,331	\$579,820	\$531,342	\$3,004,317
Prior	\$403,886	\$457,331	\$412,703	\$411,490	\$456,553	\$435,565	\$432,902	\$2,577,528
Variance	\$71,439	\$13,690	\$59,962	\$66,665	\$70,778	\$144,255	\$98,440	\$525,229
Variance %	18%	3%	15%	16%	16%	33%	23%	17%
Net Receipts Posted								
Current	\$168,233	\$138,450	\$146,513	\$142,004	\$155,222	\$174,328	\$189,843	\$1,114,593
Prior	\$154,375	\$134,947	\$149,881	\$132,236	\$145,723	\$169,082	\$144,999	\$1,031,243
Variance	\$13,858	\$3,503	(\$3,368)	\$9,768	\$9,499	\$5,246	\$44,844	\$83,350
Variance %	9%	3%	-2%	7%	7%	3%	31%	8%



Operations Overview

Comparison of Accounts Receivable

	January	February	March	April	May	June	July
<u>Accounts Receivable</u>							
Current Year Total A/R	\$456,607	\$456,452	\$513,267	\$552,837	\$461,894	\$605,596	\$558,768
Prior Year Total A/R	\$405,272	\$430,096	\$423,409	\$448,776	\$460,352	\$397,129	\$371,779
Variance	\$51,335	\$26,356	\$89,858	\$104,061	\$1,542	\$208,467	\$186,989
Current A/R > 90 Days	\$26,995	\$29,791	\$39,185	\$41,437	\$56,819	\$64,102	\$73,722
Prior A/R > 90 Days	\$36,148	\$30,122	\$27,551	\$29,446	\$29,239	\$29,819	\$27,987
Variance	(\$9,153)	(\$331)	\$11,634	\$11,991	\$27,580	\$34,283	\$45,735
Current % A/R > 90 Days	6%	7%	8%	7%	12%	11%	13%
Prior % A/R > 90 Days	9%	7%	7%	7%	6%	8%	8%
Current Months in A/R:	0.9	0.9	1.0	1.1	0.9	1.0	1.0
Prior Months in A/R:	1.0	1.0	1.0	1.0	1.1	0.9	0.8



HBP's At A Glance Report

By Date of Service

Hospital Division

		Data			Average Charge Per Unit	Average Net Receipts Per Unit	Collection Percentage
Years	Service Month	Sum of Qty. Charges	Sum of Gross Charges	Sum of Net Receipts			
Prior	Jan	1,026	202,453	58,181	\$197.32	\$56.71	28.7%
	Feb	1,148	224,319	57,514	\$195.40	\$50.10	25.6%
	Mar	1,036	200,639	56,564	\$193.67	\$54.60	28.2%
	Apr	1,076	212,099	58,120	\$197.12	\$54.01	27.4%
	May	1,438	285,445	81,005	\$198.50	\$56.33	28.4%
	Jun	1,213	238,591	63,869	\$196.70	\$52.65	26.8%
	Jul	1,087	212,707	59,074	\$195.68	\$54.35	27.8%
	Aug	1,080	209,758	57,308	\$194.22	\$53.06	27.3%
	Sep	1,304	252,920	71,285	\$193.96	\$54.67	28.2%
	Oct	1,111	216,652	62,129	\$195.01	\$55.92	28.7%
	Nov	1,051	202,234	57,069	\$192.42	\$54.30	28.2%
	Dec	1,265	247,879	72,174	\$195.95	\$57.05	29.1%
Current	Jan	1,093	214,204	58,464	\$195.98	\$53.49	27.3%
	Feb	1,022	201,238	55,945	\$196.91	\$54.74	27.8%
	Mar	1,287	248,858	63,619	\$193.36	\$49.43	25.6%
	Apr	1,206	233,858	58,971	\$193.91	\$48.90	25.2%
	May	1,248	245,560	52,620	\$196.76	\$42.16	21.4%
	Jun	1,155	230,415	3,297	\$199.49	\$2.85	1.4%
Grand Total		20,846	4,079,831	1,047,204	\$195.71	\$50.24	25.7%
Average (through March)		1,149	224,667	62,154	\$195.51	\$54.09	27.7%

	=	Highest Value in Column	(through March)
	=	Lowest Value in Column	

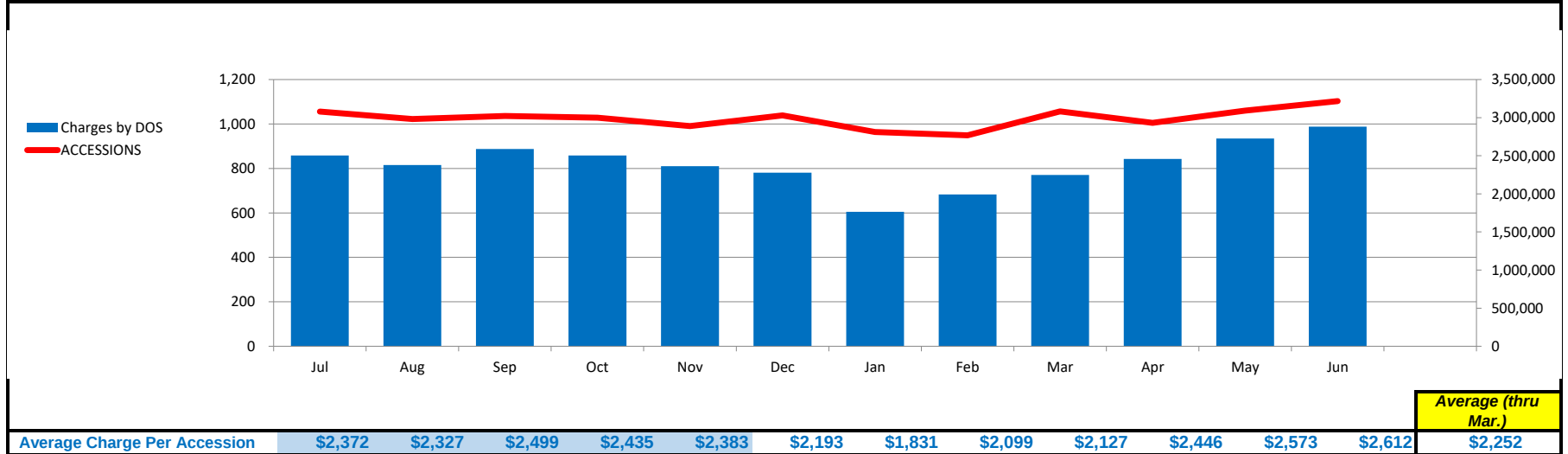




HBP's Pyramid Report- Referred Division

MONTH OF SERVICE:

Report Date	PRIOR	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total Processing
ACCESSIONS														
SURGICALS		1,002	981	967	985	943	986	901	895	997	931	998	1,035	
NON GYN CYTOLOGY		54	41	69	43	48	53	63	54	60	74	62	68	
TOTAL ACCESSIONS		1,056	1,022	1,036	1,028	991	1,039	964	949	1,057	1,005	1,060	1,103	
CHARGES														
July	(2,755,450)	263,548	263,548	263,548	263,548	263,548	263,548	263,548	263,548	263,548	263,548	263,548	263,548	407,129
August	(1,932,482)	68,444	193,190	193,190	193,190	193,190	193,190	193,190	193,190	193,190	193,190	193,190	193,190	261,053
September	(2,166,335)	4,918	141,128	240,689	240,689	240,689	240,689	240,689	240,689	240,689	240,689	240,689	240,689	386,601
October	(2,210,563)	386,601	(560)	110,118	227,564	227,564	227,564	227,564	227,564	227,564	227,564	227,564	227,564	333,672
November	(1,495,046)	(489)	(387)	(220)	84,819	213,578	213,578	213,578	213,578	213,578	213,578	213,578	213,578	297,301
December	(2,465,914)	297,301	297,301	297,301	8,929	76,108	262,348	262,348	262,348	262,348	262,348	262,348	262,348	347,462
January	(2,619,958)	347,462	347,462	347,462	347,462	10,559	74,499	246,022	246,022	246,022	246,022	246,022	246,022	331,080
February	(2,488,224)	331,080	331,080	331,080	331,080	331,080	(2,262)	93,555	208,206	208,206	208,206	208,206	208,206	299,499
March	(710,997)	(489)	(489)	(489)	(489)	(489)	(489)	(975)	127,417	237,814	237,814	237,814	237,814	363,767
April	(532,210)	(335)	(335)	(335)	(335)	(335)	(335)	25,600	10,453	151,078	266,775	266,775	266,775	453,236
May	(2,969,834)	453,236	453,236	453,236	453,236	453,236	453,236	746	(439)	3,241	99,116	250,418	250,418	353,082
June	(2,118,492)	353,082	353,082	353,082	353,082	353,082	353,082	(798)	(201)	705	(143)	116,780	271,333	387,676
Total by MOS	(24,465,505)	2,504,360	2,378,256	2,588,662	2,502,775	2,361,810	2,278,648	1,765,067	1,992,375	2,247,983	2,458,707	2,726,932	2,881,485	4,221,559
% Chrgs Processed in Curr. Month		11%	8%	9%	9%	9%	12%	14%	10%	11%	11%	9%	N/A	Goal = 65%





HBP's Pyramid Report- Referred Division

MONTH OF SERVICE:

Report Date	PRIOR	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total Processing
CASH RECEIPTS														
July		27,647	27,647	27,647	27,647	27,647	27,647	27,647	27,647	27,647	27,647	27,647	27,647	160,954
August		78,831	8,867	8,867	8,867	8,867	8,867	8,867	8,867	8,867	8,867	8,867	8,867	135,033
September		27,758	78,167	10,976	10,976	10,976	10,976	10,976	10,976	10,976	10,976	10,976	10,976	130,673
October		5,661	30,403	83,895	7,283	7,283	7,283	7,283	7,283	7,283	7,283	7,283	7,283	132,009
November		2,116	4,764	31,197	70,934	3,473	3,473	3,473	3,473	3,473	3,473	3,473	3,473	116,455
December		348	2,315	3,502	29,766	69,761	14,204	14,204	14,204	14,204	14,204	14,204	14,204	120,223
January		372	2,344	2,108	5,809	20,643	73,952	6,117	6,117	6,117	6,117	6,117	6,117	111,314
February			656	212	2,357	8,863	31,820	65,102	8,243	8,243	8,243	8,243	8,243	117,503
March			27	297	356	2,495	6,661	31,796	83,285	9,106	9,106	9,106	9,106	134,174
April			137	1,099	676	773	2,539	12,108	30,812	76,749	8,171	8,171	8,171	132,705
May		132,705	132,705	179	328	1,298	585	7,198	7,506	52,090	88,810	12,214	12,214	169,730
June		169,730	169,730	322	8	1,506	162	2,820	3,788	8,511	36,470	85,040	8,714	147,341
REFUNDS		(816)	(16,751)	(2,058)	(2,237)	(1,660)	(166)	(798)	(165)	(3,966)	(919)	(2,494)	(462)	
Total by MOS		443,747	441,011	168,243	162,770	161,925	188,003	196,793	212,036	229,300	228,448	198,847	124,553	1,608,114
COLLECTION %		18%	19%	6%	7%	7%	8%	11%	11%	10%	9%	7%	4%	
BUDGETED RECEIPTS @ 36.4% / 37.2% eff. 1/16		911,587	865,685	942,273	911,010	859,699	829,428	656,605	741,164	836,250	914,639	1,014,419	1,071,913	
Variance		(467,840)	(424,674)	(774,030)	(748,240)	(697,774)	(641,425)	(459,812)	(529,127)	(606,950)	(686,191)	(815,572)	(947,360)	
ACCOUNTS RECEIVABLE														
IPMS AR BALANCE		879	335	416	4,408	4,706	1,369	4,714	13,241	20,164	19,721	94,670	243,787	
100% 90% 80% 70% 60% 50% 40% 30% 20% 10% 0% Balance Adjustments Cash Jul: 82% Adjustments, 18% Cash Aug: 81% Adjustments, 19% Cash Sep: 93% Adjustments, 6% Cash Oct: 93% Adjustments, 7% Cash Nov: 93% Adjustments, 7% Cash Dec: 92% Adjustments, 8% Cash Jan: 89% Adjustments, 11% Cash Feb: 89% Adjustments, 11% Cash Mar: 89% Adjustments, 10% Cash Apr: 90% Adjustments, 9% Cash May: 89% Adjustments, 7% Cash Jun: 89% Adjustments, 7% Cash														
														Average (thru Mar.)
Cash Per Accession		\$420	\$432	\$162	\$158	\$163	\$181	\$204	\$223	\$217	\$227	\$188	\$113	\$239



Comparison of CPT Activity - Month of Service: January - July

Department Data

	Payer	Jan	Feb	Mar	Apr	May	Jun	Jul	Total
Hospital	Medicare	330	335	329	342	399	380	353	2,468
	Other	721	786	759	895	1,091	781	970	6,003
Hospital Total		1,051	1,121	1,088	1,237	1,490	1,161	1,323	8,471
Referred	Medicare	471	447	304	390	422	393	430	2,857
	Other	835	773	841	894	983	772	920	6,018
Referred Total		1,306	1,220	1,145	1,284	1,405	1,165	1,350	9,954
									8,875
Total		2,357	2,341	2,233	2,521	2,895	2,326	2,673	17,346

Revenue Report Data (spreadsheet extract; Procedure Revenue by Dept/In-Out)

Hospital	Medicare	340	288	361	348	385	316	423	2,461
	Other	784	702	800	882	1,010	713	1,105	5,996
Hospital Total		1,124	990	1,161	1,230	1,395	1,029	1,528	8,457
Referred	Medicare	535	398	343	364	376	316	527	2,859
	Other	946	687	859	909	890	739	1,059	6,089
Referred Total		1,481	1,085	1,202	1,273	1,266	1,055	1,586	8,948
Grand Total		2,605	2,075	2,363	2,503	2,661	2,084	3,114	17,405

Variance: Revenue Report vs. Department

	Payer	Jan	Feb	Mar	Apr	May	June	July	Total
Hospital	Medicare	10	(47)	32	6	(14)	(64)	70	(7)
	Other	63	(84)	41	(13)	(81)	(68)	135	(7)
Hospital Total		73	(131)	73	(7)	(95)	(132)	205	(14)
Referred	Medicare	64	(49)	39	(26)	(46)	(77)	97	2
	Other	111	(86)	18	15	(93)	(33)	139	71
Referred Total		175	(135)	57	(11)	(139)	(110)	236	73
Total		248	(266)	130	(18)	(234)	(242)	441	59



Gross Charges Processed By Payer
6 Month Run Rate

	Feb	Mar	Apr	May	June	July
BLUE CROSS	117,394 25%	133,920 26%	117,654 24%	127,556 25%	170,439 24%	134,035 25%
MEDICARE	159,652 34%	173,471 34%	147,364 30%	159,988 31%	224,472 32%	199,749 38%
CONNECTICARE	51,393 11%	60,934 12%	69,857 14%	68,465 13%	87,049 12%	59,071 11%
MANAGED CARE	24,486 5%	30,468 6%	33,044 7%	30,349 6%	47,132 7%	21,373 4%
UNITED HEALTHCARE	15,619 3%	17,562 3%	15,245 3%	16,597 3%	27,812 4%	8,173 2%
CIGNA	29,580 6%	21,791 4%	23,584 5%	28,489 6%	30,158 4%	25,541 5%
SELF PAY/OTHER	4,850 1%	9,158 2%	10,198 2%	6,938 1%	10,787 2%	8,893 2%
AETNA	27,902 6%	25,774 5%	25,188 5%	31,712 6%	37,586 5%	26,256 5%
MEDICAID	30,753 7%	39,120 8%	38,562 8%	44,561 9%	59,234 8%	42,601 8%
COMMERCIAL	8,175 2%	4,422 1%	5,041 1%	2,684 1%	8,287 1%	5,488 1%
GRAND TOTAL	\$ 470,304	\$ 517,370	\$ 486,293	\$ 517,889	\$ 703,556	\$ 531,435



Gross Cash Receipts Procoessed By Payer

6 Month Run Rate

Cash increase due to renegotiated contract.

	Feb	Mar	Apr	May	June	July
BLUE CROSS	37,397 30%	38,362 28%	41,240 31%	51,213 29%	36,550 25%	47,913 31%
MEDICAID	653 1%	2,654 2%	0 0%	12,923 7%	6,857 5%	0 0%
MEDICARE	27,534 22%	34,824 26%	30,878 23%	40,448 23%	33,760 23%	37,327 25%
CONNECTICARE	19,888 16%	19,500 14%	26,887 20%	26,331 15%	29,553 20%	28,965 19%
MANAGED CARE	9,266 7%	9,918 7%	9,816 7%	12,112 7%	9,043 6%	11,513 8%
UNITED HEALTHCARE	4,793 4%	5,906 4%	4,421 3%	8,337 5%	8,379 6%	6,742 4%
CIGNA	7,730 6%	5,963 4%	3,533 3%	7,843 4%	8,311 6%	3,241 2%
SELF PAY/OTHER	5,841 5%	8,849 7%	8,905 7%	7,447 4%	7,087 5%	7,906 5%
AETNA	10,992 9%	7,533 6%	4,708 4%	7,036 4%	6,144 4%	6,674 4%
GROSS RECEIPTS	\$ 125,594	\$ 135,509	\$ 132,388	\$ 175,690	\$ 147,684	\$ 152,281



RECEIPTS BY MODALITY

January-December

Gross Charges **Charges as % of** **Net Receipts as** **Receipts as % of** **Receipts as % of**
Total Charges **% of Gross** **Total Receipts** **Gross Charges by**
Charges **Modality**

Modality A	3,890,472	41%	1,108,910	38%	29%
Modality B	3,642,220	38%	1,003,858	34%	28%
Modality C	1,341,128	14%	520,782	18%	39%

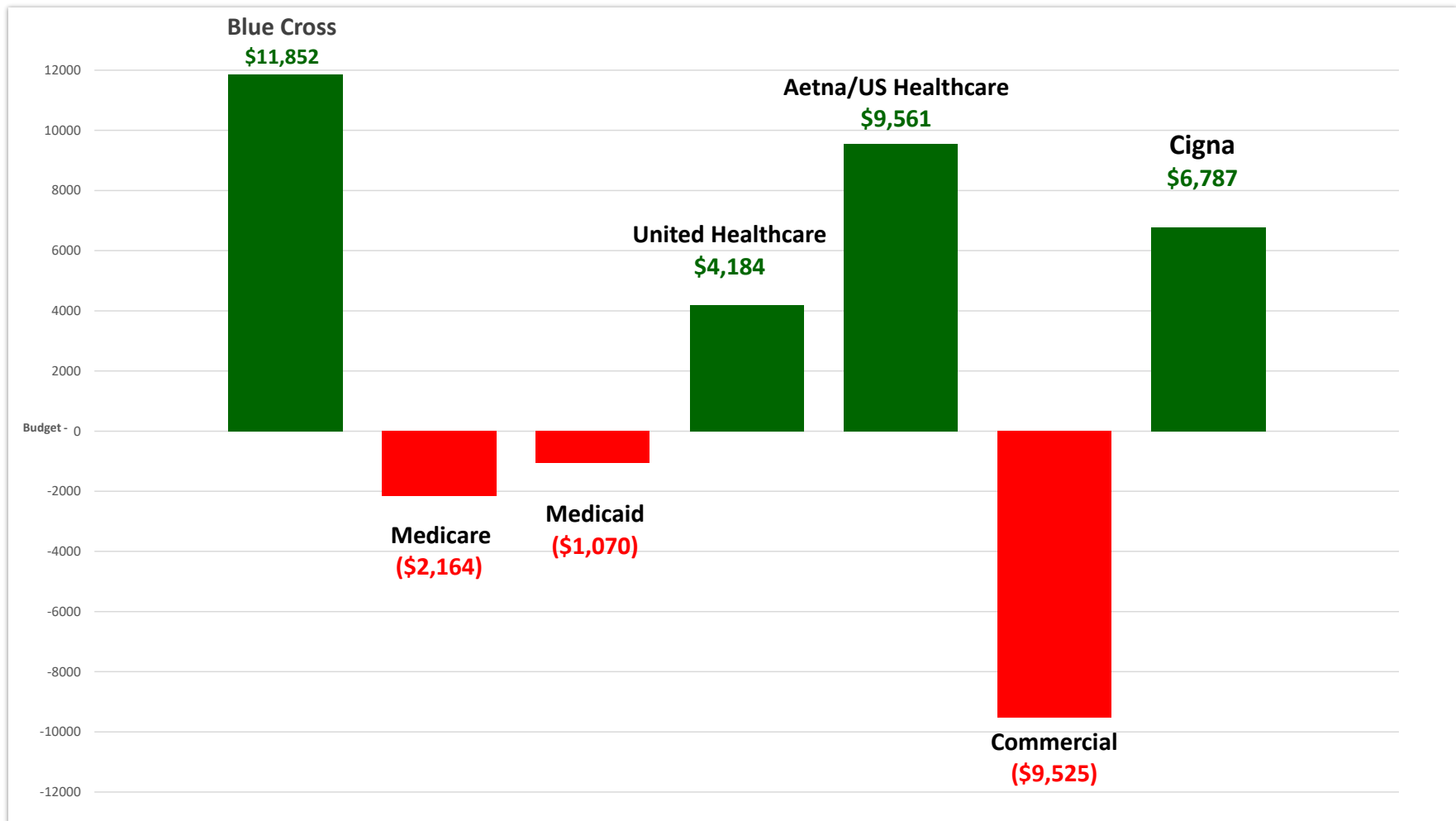
Sub Total	8,873,820	92%	2,633,550	89%	30%
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Modality D	311,652	3%	138,368	5%	44%
Modality E	66,280	1%	23,084	1%	35%
Modality F	216,100	2%	104,816	4%	49%
Modality G	131,408	1%	46,700	2%	36%

Grand Total	9,599,260	100%	2,946,518	100%	31%
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Cash Receipts vs. Budget (Variance Above or Below Budget)



DYNAMIC BUDGET
(30 Day Lag)

CHARGES PROCESSED

	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	FY Totals	Jun
Hospital	386,601	333,873	297,049	347,462	331,080	299,499	364,271	453,236	354,694	3,167,767	388,684
Referred-GLOBAL	180,825	139,670	217,669	208,203	144,808	170,588	188,610	306,068	248,995	1,805,436	214,152
Referred-MEDICARE PROF	106,855	75,984	84,227	84,519	15,782	0	(438)	(201)	(154)	366,574	0
Special Billing	1,764	756	1,046	2,016	0	0	0	0	0	5,582	0
Total	\$676,045	\$550,283	\$599,991	\$642,201	\$491,670	\$470,087	\$552,443	\$759,103	\$603,535	5,345,359	\$602,836

BUDGETED RECEIPTS

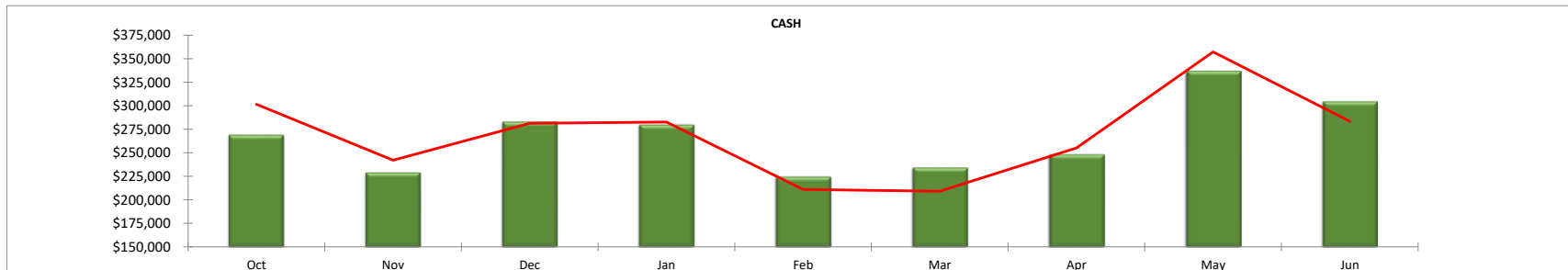
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	FY Totals	Jul
Hospital	147,702	125,274	106,283	134,404	120,603	114,699	144,387	176,721	137,437	1,207,511	150,272
	38%	38%	36%	39%	36%	38%	40%	39%	39%	38%	40%
Referred-GLOBAL	128,078	99,503	156,046	126,745	86,507	94,398	110,800	180,645	146,057	1,128,777	124,475
	71%	71%	72%	61%	60%	55%	59%	59%	59%	63%	59%
Referred-MEDICARE PROF	24,179	16,868	18,023	19,569	3,843	0	-160	-91	-65	82,166	0
	23%	22%	21%	23%	24%	0	0	0	0	22%	36%
Special Billing	1,660	396	951	1,921	0	0	0	0	0	4,928	0
	94%	52%	91%	95%						88%	
Total	\$301,619	\$242,041	\$281,302	\$282,639	\$210,952	\$209,097	\$255,028	\$357,275	\$283,429	\$2,423,382	\$274,747

NET RECEIPTS

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	FY Totals
Hospital	\$129,972	\$115,306	\$121,272	\$110,666	\$117,470	\$130,528	\$132,013	\$167,505	\$147,132	1,171,864
	34%	35%	41%	32%	35%	44%	36%	37%	41%	37%
Referred-GLOBAL	\$118,210	\$96,234	\$141,208	\$152,388	\$100,266	\$102,849	\$115,614	\$168,794	\$156,791	1,152,352
	65%	69%	65%	73%	69%	60%	61%	55%	63%	64%
Referred-MEDICARE PROF	\$18,533	\$16,820	\$19,446	\$14,373	\$6,421	\$574	\$341	(\$64)	\$111	76,555
	17%	22%	23%	17%	41%					21%
Special Billing	\$1,927	\$448	\$670	\$1,977	\$173	\$0	\$50	\$50	\$0	5,296
	109%	59%	64%	98%						95%
Sub-Total	\$268,642	\$228,807	\$282,596	\$279,404	\$224,330	\$233,951	\$248,018	\$336,285	\$304,034	\$2,406,067

VARIANCE

										FY Totals
Hospital	(\$17,730)	(\$9,969)	\$14,989	(\$23,738)	(\$3,133)	\$15,829	(\$12,374)	(\$9,216)	\$9,694	(\$35,647)
Referred-GLOBAL	(\$9,868)	(\$3,269)	(\$14,838)	\$25,643	\$13,759	\$8,452	\$4,813	(\$11,851)	\$10,734	\$23,575
Referred-MEDICARE PROF	(\$5,646)	(\$49)	\$1,423	(\$5,196)	\$2,578	\$574	\$501	\$27	\$176	(\$5,611)
Special Billing	\$267	\$52	(\$280)	\$56	\$173	\$0	\$50	\$50	\$0	\$368
Total	(\$32,977)	(\$13,234)	\$1,294	(\$3,235)	\$13,378	\$24,855	(\$7,010)	(\$20,990)	\$20,605	\$ (17,315.10)



Accounts Receivable > 90 Days - Hospital and Referred Divisions
Month of Service

	Jan	Feb	Mar	Apr	May	Jun
AETNA	11,793	3,752	3,727	3,007	3,542	3,378
BCBS	14,797	13,801	10,514	9,436	9,432	11,962
CHARITY	915	1,235	325	325	325	685
CIGNA	9,075	7,569	9,337	9,517	12,636	13,571
COMMERCIAL	31,900	22,325	17,901	18,987	17,647	18,527
CONNECTICARE	15,492	19,524	14,870	6,695	6,015	7,700
MEDICAID	18,586	11,704	11,001	12,229	13,390	17,586
MEDICARE	59,127	54,543	52,218	56,427	54,613	66,386
OXFORD	3,326	1,066	1,006	1,261	4,945	5,270
SELPAY	78,874	44,921	47,453	55,975	1,245	1,458
TRICARE	1,020	945	1,145	1,268	46,137	54,660
WORKERS COMP	402	282	312	312	1,959	1,959
Grand Total	245,307	181,666	169,809	175,440	172,197	203,635



Referring MD by DOS - (UNITS)
 December - May
 Specialty: **GASTROENTEROLOGY**

Provider	Procedure	Dec	Jan	Feb	Mar	Apr	May	Grand Total
PHYSICIAN 1	G2521-LEVEL IV GROSS & MICRO,	192	173	196	214	187	126	1,088
	G2313-SPECIAL STAINS II	154	161	150	172	142	89	868
	G2511-LEVEL IV GROSS & MICRO E	109	103	104	113	95	69	593
	G2342-IMMUNOHISTOCHEMISTRY - 1	67	73	70	72	59	34	375
	3126F-PQRI BARRETTS ESOPHAGUS	12	18	19	18	10	14	91
	G2112-CYTOPATHOLOGY W/INTERP (	14	13	5	20	16	8	76
	G2842-IMMUNOHISTOCHEMISTRY - E	2	9	8	7	6	1	33
	G2312-SPECIAL STAINS I	2			2			4
	01313-SPECIAL STAINS II	2						2
	01342-IMMUNOHISTOCHEMISTRY - 1	2						2
	01521-LEVEL IV GROSS & MICRO,	2						2
	01511-LEVEL IV GROSS & MICRO E	1						1
	99999-NO CHARGE NO EXAM CODE G				1			1
PHYSICIAN 1 Total		559	550	552	619	515	341	3,136
PHYSICIAN 2 	G2521-LEVEL IV GROSS & MICRO,		148	252	235	240	88	963
	G2313-SPECIAL STAINS II		126	149	220	150	84	729
	G2511-LEVEL IV GROSS & MICRO E		59	67	98	71	38	333
	G2342-IMMUNOHISTOCHEMISTRY - 1		47	54	78	53	28	260
	3126F-PQRI BARRETTS ESOPHAGUS		6	10	18	6	5	45
	G2842-IMMUNOHISTOCHEMISTRY - E		1	8				9
	G2312-SPECIAL STAINS I		1	1		2	1	5
PHYSICIAN 2 Total			388	541	649	522	244	2,344
PHYSICIAN 3 	G2521-LEVEL IV GROSS & MICRO,	117						117
	G2313-SPECIAL STAINS II	110						110
	G2511-LEVEL IV GROSS & MICRO E	55						55
	G2342-IMMUNOHISTOCHEMISTRY - 1	12						12
	3126F-PQRI BARRETTS ESOPHAGUS	9						9
	02313-SPECIAL STAINS II							-
	02521-LEVEL IV GROSS & MICRO,							-
	G2312-SPECIAL STAINS I	1						1
	02511-LEVEL IV GROSS & MICRO E							-
	02342-IMMUNOHISTOCHEMISTRY - 1							-
	G2321-CONSULTATION ON REFERRED							-
	3125F-PQRI BARRETTS ESOPHAGUS							-
	02312-SPECIAL STAINS I							-
PHYSICIAN 3 Total		304						304



Collection Agency Placement Analysis

Prior

Month	Accounts Placed	Net Placements	Payments to Date	% Collected
Jan	48	13,482	2,067	15%
Feb	114	20,961	3,206	15%
Mar	45	12,797	1,238	10%
Apr	44	7,744	1,873	24%
May	65	12,680	1,515	12%
Jun	103	27,776	3,855	14%
Jul	123	21,694	4,994	23%
Aug	100	22,593	5,961	26%
Sep	123	28,661	7,034	25%
Oct	103	20,461	4,723	23%
Nov	121	22,431	8,312	37%
Dec	80	13,187	3,703	28%
		224,467	48,479	22%

Current

Month	Accounts Placed	Net Placements	Payments to Date	% Collected
Jan	74	16,343	4,501	28%
Feb	100	20,975	4,393	21%
Mar	108	14,504	3,267	23%
Apr	68	14,483	2,335	16%
May	127	33,407	4,582	14%
Jun	102	20,520	2,085	10%
Jul	93	14,826	0	0%
Aug				
Sep				
Oct				
Nov				
Dec				
672		135,059	21,164	16%

